Budget Process 101:

Overview of the Budget Request Process

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"THE ARTIST FORMERLY KNOWN AS THE EBO DIRECTOR"



State Budget Process Overview



Key Terms, Definitions & Concepts



Incremental Budgeting

- The current year's budget is the basis (starting point) for building the next year's budget.
- ► Historically, decision makers have been primarily concerned with how to spend the additional anticipated revenue over the current year.
- ▶ The majority of the budget changes very little from year to year.



Annualization

- ► Funding required in the next year's budget for an item that was either partially funded or funded with non-recurring funds in the current year.
- ▶ Example:
 - ▶ State Health Plan
 - ▶ SHP follows a calendar year (January December)
 - ▶ Budget follows a fiscal year (July June)
 - ▶ SHP is funded over 2 budget fiscal years (January June in year 1 and July to December in year 2)



New Funds

► Anticipated additional revenue for the next year over and above the current year's estimate <u>plus</u> any excess revenues (Capital Reserve Fund and Supplemental Funds) from the current fiscal year.



Recurring Funds

- Revenue that can be anticipated year after year.
- Generally, revenue that is generated from taxes, fees and/or fines.
- ► Examples:
 - State sales tax
 - State income tax
 - Student tuition and fees
 - Traffic fines (i.e., speeding tickets)



Non-recurring Funds

- Revenue that can only be anticipated for a limited amount of time (usually only one fiscal year)
- Generally, revenue that is generated from one-time sources.
- ▶ Examples:
 - ▶ Litigation recoveries (class-action lawsuits)
 - Prior year's surplus
 - Capital Reserve Fund



Carryforward Funds

- Unspent funds carried forward from one fiscal year into the next fiscal year
- ▶ 2 types:
 - General equal to 10% of an agency's original General Fund appropriation.
 - ▶ Example: Agency X is appropriated \$10m; may carryforward up to \$1m
 - ► FY2023 = \$154,022,176
 - Special special statutory provision that exists for a particular program.
 - ► Example: Admin's Division of Information Security program
 - ► FY2023 = \$3,897,375,648



Lapsed Funds

- Unspent funds in excess of the amount agencies are allowed to carry forward.
- ► Funds are returned to the state's General Fund and may be re-appropriated for other purposes the following fiscal year by the General Assembly.
- ▶ Example:
 - ▶ Agency X is appropriated \$10m but has \$2m unspent at the end of the fiscal year. Agency may carryforward up to \$1m but would <u>lapse</u> the remaining \$1m.
 - ► FY2023 = \$7,836,446



Supplemental Appropriation "Surplus"

► Funds available because actual revenues collected exceeds the final fiscal year's projections.



The Budget Process



Agencies are grouped into Functional Areas based on mission/purpose:

- 1) K-12 & Cultural
- 2) Higher Education
- 3) Health & Social Services
- 4) Transportation
- 5) Economic Development & Natural Resources
- 6) Public Safety & Criminal Justice
- 7) Regulatory
- 8) General Government



K-12 & Cultural

Department of Education
Education Oversight Committee
Wil Lou Gray Opportunity School
School for the Deaf & the Blind
John de la Howe School
Educational Television Commission
Department of Archives & History
State Library
Arts Commission
State Museum
Confederate Relic Room & Military Museum

Higher Education

Lottery Commission
Commission on Higher Education
Higher Education Tuition Grants
17 State Institutions
Technical College System

Health & Social Services

Department of Vocational Rehabilitation
Department of Health & Human Services
Department of Health & Environmental Control
Department of Mental Health
Department of Disabilities & Special Needs
Department of Alcohol & Other Drug Abuse Services
Department of Social Services
Department on Aging
Department of Children's Advocacy
Commission for the Blind

Transportation

Department of Motor Vehicles
Department of Transportation
Infrastructure Bank Board
County Transportation Fund
Division of Aeronautics

Economic Development & Natural Resources

Forestry Commission
Department of Agriculture
Clemson PSA
SC State PSA
Department of Natural Resources
Sea Grant Consortium
Department of Parks, Recreation & Tourism
Department of Commerce
Jobs Economic Development Authority
Patriots Point Development Authority
Conservation Bank
Rural Infrastructure
State Ports Authority

Public Safety & Criminal Justice

Judicial Department (Supreme Court)
 Administrative Law Court
 Attorney General
Prosecution Coordination Commission
Commission on Indigent Defense
State Law Enforcement Division
Department of Public Safety
Law Enforcement Training Council
Department of Corrections
Department of Probation, Parole & Pardon Services
Department of Juvenile Justice
Adjutant General
Department of Veterans' Affairs



General Government

The Senate House of Representatives Legislative Council Legislative Services Agency Legislative Audit Council Governor's Office / Mansion & Grounds Office of Resilience Department of Administration Inspector General Secretary of State Comptroller General State Treasurer Retirement Systems Investment Council Department of Veterans' Affairs **Election Commission** Revenue & Fiscal Affairs Office State Fiscal Accountability Authority State Auditor Public Employee Benefit Authority Statewide Employee Benefits Capital Reserve Fund **Debt Service** Aid to Subdivisions

Regulatory

Housing Finance & Development Authority **Human Affairs Commission** Commission on Minority Affairs **Public Service Commission** Office of Regulatory Staff Worker's Compensation Commission State Accident Fund Patients' Compensation Fund Department of Insurance Board of Financial Institutions Department of Consumer Affairs Department of Labor, Licensing & Regulation Department of Employment & Workforce Department of Revenue State Ethics Commission Procurement Review Panel



The Participants

Governor



House of Representatives



Board of Economic Advisors & Budget Development Section



THE SOUTH CAROLINA
DEPARTMENT of ADMINISTRATION

Executive Budget Office & Division of State Human Resources



State Agencies & Higher Education Institutions



Senate

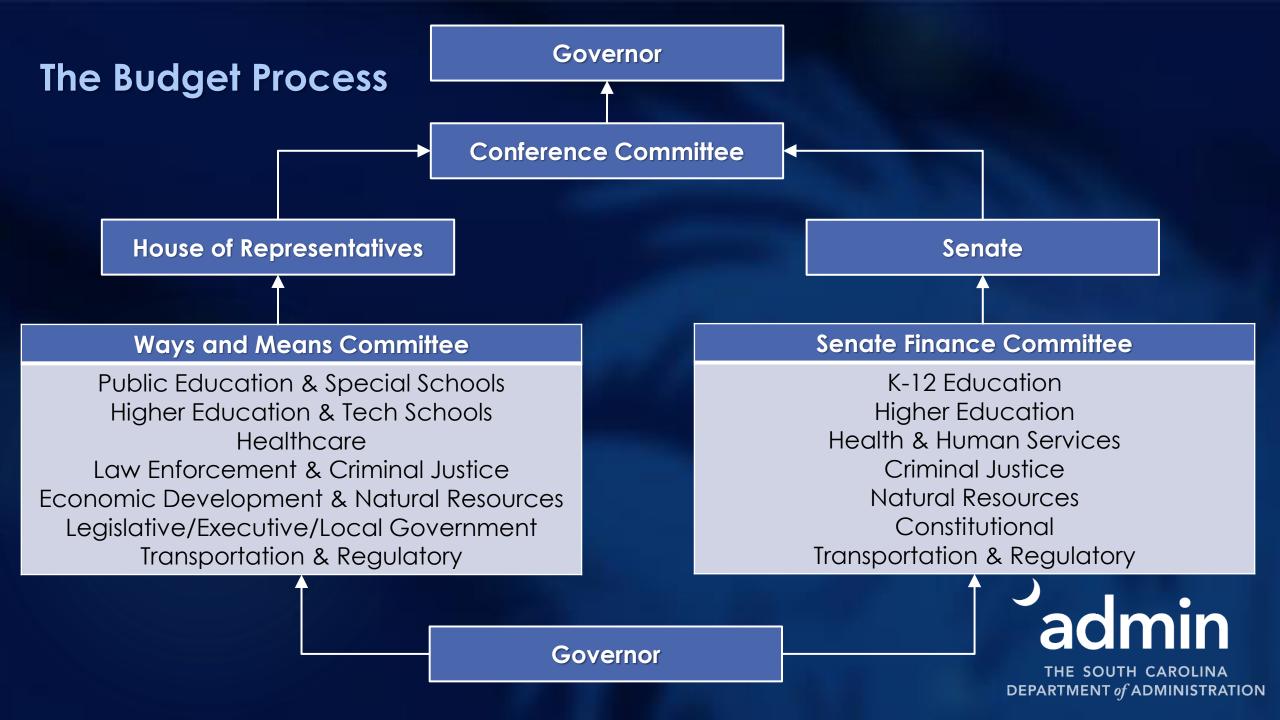




Constituents/Citizens & Special Interest Groups







July

• Budget instructions and templates developed for the upcoming fiscal year.

August

• Executive Budget Office (EBO) transmits instructions and templates to state agencies and universities.

September

• Agencies submit budget requests to EBO, which distributed copies to Governor's Office, plus House and Senate staffers.

October

• Governor's Office and EBO meet with agencies and universities to discuss their requests.

November

• Board of Economic Advisors (BEA) releases the revenue estimate upon which the Governor's Executive Budget is based.

December

• Governor's Office and EBO analyzes budget requests and prepares the Executive Budget.

January

• Governor releases Executive Budget Recommendations.

• House Ways and Means Subcommittees begin formal deliberations.

February

• Full House Ways and Means Committee budget deliberations.

• Senate Finance Committee Subcommittees begin budget deliberations.

March

- BEA revises its revenue forecast.
- House of Representatives debates and passes the budget.
 Senate Finance Committee budget deliberations.

April

- Senate debates and passes the budget.
- Budget Conference Committee deliberations.

May

- Conference Report delivered to the Governor.
- Governor acts on budget; General Assembly takes up any vetoes.

Budget Development Timeline





Each Appropriation Act is applicable for one fiscal year (July 1 – June 30)

Part	Purpose
IA	Appropriation of funds and FTEs by agency
IB	Temporary laws associated with the budget that directs or controls the expenditure of funds included in Part IA.



There are 116 state agencies in the Appropriations Act

9 Operate Solely on Other Funds

Education Oversight Committee
Retirement Systems Investment Commission
Lottery Commission
Patriot's Point Development Authority
Public Service Commission
State Accident Fund
Patients' Compensation Fund
Board of Financial Institutions
Infrastructure Bank Board

4 Operate Solely on General Funds

House of Representatives
Governor's Office
Inspector General
Legislative Services Agency



Smallest budget

Procurement Review Panel - \$191,903

Largest budget

▶ Department of Health & Human Services - \$11,320,092,800

Fewest FTEs

▶ Jobs Economic Development Authority – 1.00

Most FTEs

Department of Corrections – 6,100.99



DEPARTMENT OF ADMINISTRATION			
	TOTAL FUNDS	GENERAL FUNDS	
I. ADMINISTRATION			
EXECUTIVE DIRECTOR	201,297	201,297	
	(1.00)	(1.00)	
CLASSIFIED POSITIONS	1,908,335	374,335	
	(31.37)	(6.55)	
UNCLASSIFIED POSITIONS	864,500	130,000	
	(7.00)	(0.90)	
OTHER PERSONAL SERVICES	62,306	4,680	
OTHER OPERATING EXPENSES	1,118,946	722,446	
ETV COVERAGE - LEGISLATIVE &	838,269	838,269	
PUBLIC AFFAIRS			
TECHNOLOGY INVESTMENT COUNCIL	98,784	98,784	
TOTAL I. ADMINISTRATION	5,092,437	2,369,811	
	(39.37)	(8.45)	
II. STATEWIDE PROGRAMS & SERVICES			
A. EXECUTIVE BUDGET OFFICE			
CLASSIFIED POSITIONS	1,054,000	1,054,000	
	(16.00)	(16.00)	
UNCLASSIFIED POSITIONS	353,000	353,000	
	(3.00)	(3.00)	
OTHER OPERATING EXPENSES	140,100	140,100	
TOTAL A. EXECUTIVE BUDGET	1,547,100	1,547,100	
OFFICE	(19.00)	(19.00)	
B. HUMAN RESOURCES DIVISION			
CLASSIFIED POSITIONS	1,372,989	1,232,989	
	(21.00)	(19.00)	
UNCLASSIFIED POSITIONS	68,145	68,145	
	(1.00)	(1.00)	
OTHER PERSONAL SERVICES	52,738	52,738	
OTHER OPERATING EXPENSES	1,321,539	826,573	
TOTAL B. HUMAN RESOURCES DIVISION	2,815,411	2,180,445	
	(22.00)	(20.00)	

- Each agency's budget is typically broken into programs:
 - Administration
- Programs & Services Employee Benefits
- Each program is typically broken into categories:
 - Agency Head

- Other Personal Services

- Classified Positions

- Other Operating Expenses
- Unclassified Positions
- Employee Benefits

For each category, there will be a Total Funds and General Funds amount and an FTE amount beneath



FY 2024-25 Timeline

Initial Planning

- ► August 14 Budget instructions released
- ▶ September 15 Agency Accountability Reports due
- ▶ September 22 Agency Budget Plans due

Central Review and Coordination

- ▶ Sept. 25 Oct 27 Agency Budget Meetings
- ▶ November BEA certifies preliminary FY 2024-25 revenue estimate

Final Development and Publication

- ► Early January Release of FY 2024-25 Executive Budget
- ▶ January 9 First day of 2024 legislative session



Questions?

Executive Budget Office

www.admin.sc.gov/budget

Governor's Office

www.governor.sc.gov

General Assembly

www.scstatehouse.gov



Budget Planning Documents



