AGENCY NAME:	Lander University		
AGENCY CODE:	H210	SECTION:	18

Fiscal Year 2027-28
Agency Budget Plan

FORM A - BUDGET PLAN SUMMARY

	For FY 2027-28, my agency is (mark "X"):	
OPERATING REQUESTS *(FORM B1)*	X	Requesting General Fund Appropriations.
	X	Requesting Federal/Other Authorization.
		Not requesting any changes.
NON-RECURRING REQUESTS *(FORM B2)*		Requesting Non-Recurring Appropriations.
		Requesting Non-Recurring Federal/Other Authorization.
	X	Not requesting any changes.
CAPITAL REQUESTS *(FORM C)*	X	Requesting funding for Capital Projects.
		Not requesting any changes.
PROVISOS *(FORM D)*		Requesting a new proviso and/or substantive changes to existing provisos.
		Only requesting technical proviso changes (such as date references).
	X	Not requesting any proviso changes.

Please identify your agency's preferred contacts for this year's budget process.

	Name	*Phone*	*Email*
PRIMARY CONTACT:	Ashley Wilkie	(864) 388-8305	awilkie@lander.edu
SECONDARY CONTACT:	Joseph Greenthal	(864) 388-8035	jgreenthal@lander.edu

I have reviewed and approved the enclosed FY 2027-28 Agency Budget Plan, which is complete and accurate to the extent of my knowledge.

	Agency Director	*Board or Commission Chair*
SIGN/DATE:	9/24/26	9/24/26
TYPE/PRINT NAME:	Richard E. Cosentino	Donald Lloyd, II

This form must be signed by the agency head – not a delegate.

Agency Name:	Lander University
Agency Code:	H210
Section:	18

BUDGET REQUESTS			FUNDING					FTES				
Priority	Request Type	Request Title	State	Federal	Earmarked	Restricted	Total	State	Federal	Earmarked	Restricted	Total
1	B1 - Recurring	Tuition Mitigation	2,273,328	0	0	0	2,273,328	0.00	0.00	0.00	0.00	0.00
2	C - Capital	College of Education Center for Educator Excellence	12,000,000	0	0	0	12,000,000	0.00	0.00	0.00	0.00	0.00
3	C - Capital	Maintenance, Renovation, and Replacement	4,850,000	0	0	0	4,850,000	0.00	0.00	0.00	0.00	0.00
4	B1 - Recurring	Other Funds - Restricted Authorization Increase	0	0	0	2,485,359	2,485,359	0.00	0.00	0.00	0.00	0.00
5	B1 - Recurring	Other Funds - Earmarked Authorization Increase	0	0	4,000,000	0	4,000,000	0.00	0.00	0.00	0.00	0.00
6	B1 - Recurring	Federal Funds Authorization Increase	0	1,246,961	0	0	1,246,961	0.00	0.00	0.00	0.00	0.00
TOTALS			19,123,328	1,246,961	4,000,000	2,485,359	26,855,648	0.00	0.00	0.00	0.00	0.00

Agency Name:	Lander University		
Agency Code:	H210	Section:	18

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

1

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Tuition Mitigation

Provide a brief, descriptive title for this request.

AMOUNT

General: $2,273,328

Federal: $0

Other: $0

Total: $2,273,328

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
X	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request corresponds with Strategy 1.2.1 of the University's 2026-2027 Accountability Report – Leverage the Center for Faculty Excellence in providing professional development for faculty focused on academic, social, and demographic characteristics of current students; instructional methodologies and academic support needed for success; and emerging technologies with anticipated future workplace applications. This funding would advance the Strategy by supporting the University's ability to provide students with high-quality, effective instruction that reflects their evolving academic, social, and demographic needs.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

The recipient of funds will be the University's instruction, student services, academic support, institutional support, and physical plant areas. The request will help mitigate the increased costs associated with University operations, while maintaining a flat

FUNDS	tuition rate.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	Lander University's Fall 2026 kicked off with another record-setting start, reaching the highest enrollment in the university's 154-year history. The University's enrollment in the second week of classes was 4,810 students, up 5% compared to the same point in cycle last year. This also includes the largest-ever class of first-time freshmen, with 1,033 members. Lander requests $2,273,328 in tuition mitigation for continued support of the University's mission to freeze tuition and maintain its current level of service. Lander is committed to keeping the cost of higher education as low as possible and has kept tuition frozen for the past eleven years. While this benefits students and enrollment, it puts Lander in the position of needing additional recurring funds to cover increases in expenses due to inflationary factors and to assist the University in achieving its strategic goals. The University developed the tuition mitigation request by analyzing FY 2025-26 expenditures against FY 2024-25 expenditures. Fixed-cost categories were reviewed to determine the year-over-year percentage increase, which was then applied to the FY 2026-27 budgets in those specific categories to estimate the funding need. Major cost drivers include state benefit increases, utilities, insurance, technology licensing, maintenance, and other inflationary operating costs. The requested amount represents approximately 2.31% of University operating expenditures and remains below the current HEPI estimate of 3.6%. This request reflects only the portion of cost growth not offset by enrollment-driven revenues and internal reallocations. Should Lander not receive the requested funds, it may face budget constraints that could result in reductions to academic programs, student services, and support initiatives aimed at student retention and success. Tuition mitigation funds are essential in allowing Lander University to maintain its affordability and quality education.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Lander University		
Agency Code:	H210	Section:	18

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

4

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Other Funds - Restricted Authorization Increase

Provide a brief, descriptive title for this request.

AMOUNT

General: $0

Federal: $0

Other: $2,485,359

Total: $2,485,359

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
	Change in cost of providing current services to existing program audience
X	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request corresponds with Strategy 1.5.1 of the University's 2026-2027 Accountability Report – Explore and implement improvements in the organizational structure of Academic Affairs that align marketing opportunities with student career goals, etc. The requested Other Funds Restricted authorization increase will allow the University to administer additional state-funded scholarship resources to eligible students. By supporting student access and retention, these resources contribute to the sustainability of academic programs and help ensure the University can continue meeting the educational needs of current and future students.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

This request will increase Other Funds authorization to ensure an appropriate level of authorization for state grants and contracts received by Lander students.

FUNDS	

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	The purpose of this request is to increase the University's 2027-2028 Other Funds Restricted authorization by $2,485,359. This request is driven by the growth in SC Need Based Grant recipients and increased in award levels and will ensure an appropriate level of authorization. The request was calculated by looking at prior year actuals of in-state scholarships and Lander's increased SC Need Based Grant allocation and projecting where those numbers will be for the 2027-2028 fiscal year. The requested increase does not require additional State General Fund appropriations, matching funds, or other state resources, as expenditures will be fully supported by state scholarship funds coming to the University from CHE.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Lander University		
Agency Code:	H210	Section:	18

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

5

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Other Funds - Earmarked Authorization Increase

Provide a brief, descriptive title for this request.

AMOUNT

General: $0

Federal: $0

Other: $4,000,000

Total: $4,000,000

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
X	Change in cost of providing current services to existing program audience
X	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request corresponds with Strategy 1.6.1 of the University's 2026-2027 Accountability Report – Collaborate with the Office of Finance and Facilities on the design and development of new and repurposed academic facilities. The requested Other Funds Earmarked authorization increase will allow the University to provide and maintain the residential, dining, and support infrastructure necessary to serve students effectively. These resources help ensure students have access to high-quality facilities and services that support their academic experience, engagement, retention, and overall success.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

This request will increase Other Funds – Earmarked to ensure an appropriate level of authorization to operate efficiently with the funds Lander receives from student tuition, fees, and auxiliary enterprises.

FUNDS	

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	Lander University requests an increase in Other Funds – Earmarked authorization for 2027-2028 to align budget authority with record enrollment growth, housing occupancy levels, dining participtation, and related auxuilary revenues. The requested authorization increase is based on projected revenues stemming from the increase in the previously mentioned categories. The requested increase does not require additional State General Fund appropriations, matching funds, or other state resources, as expenditures will be fully supported by institutionally generated revenues.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Lander University		
Agency Code:	H210	Section:	18

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

6

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Federal Funds Authorization Increase

Provide a brief, descriptive title for this request.

AMOUNT

General: $0

Federal: $1,246,961

Other: $0

Total: $1,246,961

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
X	Change in cost of providing current services to existing program audience
X	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request corresponds with Strategy 1.5.1 of the University's 2026-2027 Accountability Report – Explore and implement improvements in the organizational structure of Academic Affairs that align marketing opportunities with student career goals, etc. The requested Federal Funds authorization increase will allow the University to administer additional Federal financial aid resources to eligible students. Federal financial aid directly supports student access, retention, and degree completion. By supporting student access and retention, these resources contribute to the sustainability of academic programs and help ensure the University can continue meeting the educational needs of current and future students.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

Lander will act as a pass-through entity for this request of additional authorization for students using Federal financial aid.

FUNDS	

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	The purpose of this request is to increase the University's 2027-2028 Federal Funds authorization by $1,246,961. This request will ensure an appropriate level of authorization and is driven by increased Pell Grant recipients, Federal Work Study participation, and other Title IV programs associated with record enrollment. The requested increase in Federal authorization was calculated by looking at prior year actuals in federal expenditures and projecting where those numbers will be for the 2027-2028 fiscal year. The requested increase does not require additional State General Fund appropriations, matching funds, or other state resources, as expenditures will be fully supported by Federal funds.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Lander University		
Agency Code:	H210	Section:	18

FORM C – CAPITAL REQUEST

AGENCY PRIORITY

2

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

College of Education Center for Educator Excellence

Provide a brief, descriptive title for this request.

AMOUNT

$12,000,000

How much is requested for this project in FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY

This request is part of 26-27 CPIP plan year 3 and priority number 10 of 30. Should the state funding not be made available for this request, the University would defer construction to a later year.

Identify the project's CPIP plan year and priority number, along with the first year in which the project was included in the agency's CPIP. If not included in the agency's CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency's contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS

If this request is approved, the University will prepare an A1 form and submit for approval to the appropriate boards and agencies.

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY

At this time, no capital funds have been invested in the construction of the proposed College of Education Center for Educator Excellence beyond preliminary planning and project development efforts supported through existing institutional resources. Additional operating funds will be required upon completion of the project to support utilities, custodial services, maintenance, technology renewal, and building operations. These costs are expected to be absorbed within the University's operating budget and facility management resources. While the project will result in modest increases in annual operating expenses, it is expected to generate long-term benefits through increased enrollment capacity, enhanced student retention, strengthened school district partnerships, and a larger pipeline of well-prepared teachers entering the workforce. The expected useful life of the facility is 50 years or more with appropriate maintenance and periodic capital reinvestment, positioning the College of Education to support the state's teacher workforce needs for decades to come.

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency's expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

Lander University requests $12 million in state capital funding to construct a new 24,000-square-foot College of Education Center for Educator Excellence. South Carolina continues to experience shortages in certified teachers, particularly in rural and high-need districts. Lander University plays a critical role in preparing the teacher workforce needed by Greenwood and surrounding school districts. The proposed facility will expand educator preparation capacity, strengthen clinical partnerships, and enhance workforce development efforts supporting South Carolina's long-term economic and educational goals.

The building is expected to include:

SUMMARY

- 4 smart classrooms
- 2 teacher simulation labs
- 2 educational technology labs
- 4 collaborative learning studios
- 1 curriculum/resource center
- 1 conference/professional development center (120-150 seats)
- Faculty offices and advising suite

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Lander University		
Agency Code:	H210	Section:	18

FORM C – CAPITAL REQUEST

AGENCY PRIORITY	3

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Maintenance, Renovation, and Replacement

Provide a brief, descriptive title for this request.

AMOUNT	$4,850,000

How much is requested for this project in FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY	This request is made up of five projects, all of which are included in Year 2 on the University's CPIP. In the event that state funding is not made available in the amount requested, the University will prioritize the projects, completing them as funds are available, either state funds or University reserves.

Identify the project's CPIP plan year and priority number, along with the first year in which the project was included in the agency's CPIP. If not included in the agency's CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency's contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS	If this request is approved and funded, the University will follow all necessary steps in submitting and approving planned projects. The University's Board of Trustees will be required to take action on this request.

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY	Over the last several years, the state has generously allocated non-recurring/CRF funding to Lander University for Maintenance, Renovation, and Replacement (MRR). These investments have allowed the University to address critical maintenance needs, improve campus infrastructure, and preserve existing state assets. In addition to state funds, the University annually designates institutional resources to maintenance reserve accounts to support future facility needs. Given the age and size of campus, Lander anticipates continuing to request MRR funding in future fiscal years, although specific funding amounts and projects have not yet been identified. The University does not expect significant increases in annual operating costs as a result of these investments; instead, many projects are expected to reduce maintenance demands, improve energy efficiency, and extend the useful life of existing facilities. Any operating cost impacts would be reflected in the University's maintenance budget.

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency's expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

	Lander University requests $4,850,000 in capital funds to continue its goal of maintaining and optimizing the state's assets. These projects represent critical infrastructure investments intended to preserve existing state assets, reduce deferred maintenance, improve safety, and avoid significantly higher replacement costs in future years. The projects Lander plans to accomplish with these funds include: • **Willson Street Pedestrian Walk and Parking - $1,450,000**

SUMMARY

This project will create a dedicated pedestrian corridor and associated parking improvements along Willson Street to enhance connectivity and campus access. The investment will improve safety for pedestrians, reduce vehicle-pedestrian conflicts, and support future campus development.

- **Science Building and Classroom Upgrades - $1,200,000**

This project will modernize classrooms and laboratories within the Science Building to better support instruction and student engagement. The renovations will create contemporary learning environments that strengthen STEM education and improve recruitment and retention efforts.

- **Construct Student Parking Lots - $1,150,000**

This project addresses existing campus capacity constraints resulting from enrollment growth and supports safe access to existing academic and residential facilities. The investment will increase campus capacity, enhance safety through improved traffic flow, and support enrollment growth by providing a more convenient student experience

- **Campus Wide Mechanical, Electrical, Plumbing - $650,000**

This project will modernize aging mechanical, electrical, and plumbing infrastructure across campus to improve reliability, efficiency, and building performance. The upgrades will reduce maintenance costs, address deferred maintenance needs, and help ensure uninterrupted operation of critical campus facilities.

- **Campus Wide Restroom Upgrades - $400,000**

This project will renovate aging restroom facilities across campus by replacing outdated fixtures, finishes, and accessibility features. The upgrades will improve functionality, appearance, and compliance while enhancing the overall campus experience for building occupants.

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Lander University		
Agency Code:	H210	Section:	18

FORM E – AGENCY COST SAVINGS AND GENERAL FUND REDUCTION CONTINGENCY PLAN

TITLE	Agency Cost Savings and General Fund Reduction Contingency Plan
AMOUNT	$849,200 *What is the General Fund 3% reduction amount? This amount should correspond to the reduction spreadsheet prepared by EBO.*
ASSOCIATED FTE REDUCTIONS	None *How many FTEs would be reduced in association with this General Fund reduction?*
PROGRAM / ACTIVITY IMPACT	4500.010000.00 Education & General *What programs or activities are supported by the General Funds identified?*
SUMMARY	Lander University is a lump-sum agency and most of our General Fund appropriations are in salaries and employer contributions. Of the $849,200 identified, $571,597 would be reduced from salaries and $277,603 would be reduced from employer contributions. The University would hold vacancies as a result of attrition and replacement of critical position would be held for at least ninety days prior to being readvertised. While the University would seek to avoid direct impacts on instructional delivery and student services, prolonged vacancies could slow administrative functions and limit the institution's ability to meet growth-related operational demands.

Please provide a detailed summary of service delivery impact caused by a reduction in General Fund Appropriations and provide the method of calculation for anticipated reductions. Agencies should prioritize reduction in expenditures that have the least significant impact on service delivery.

AGENCY COST SAVINGS PLANS

The University implemented a modified zero-based budgeting system to ensure accountability and efficient use of funds campuswide. The Budget Office closely monitors costs and departmental budgets to ensure appropriate spending. Lander was able to recognize cost savings in fiscal year 2025-2026 of:

- $35,502 in Dues/Memberships
- $110,936 in Supplies
- $499,948 in Other Operating Expenses
- $98,169 in Temporary Help

The above referenced cost reductions were made at the institutional level, with careful consideration to ensure that no cuts were made that would impact students or their quality of education.

Lander repurposed these savings by investing in additional programming for students in order to further drive the University's retention.

What measures does the agency plan to implement to reduce its costs and operating expenses by more than $50,000? Provide a summary of the measures taken and the estimated amount of savings. How does the agency plan to repurpose the savings?

Agency Name:	Lander University		
Agency Code:	H210	Section:	18

FORM F – REDUCING COST AND BURDEN TO BUSINESSES AND CITIZENS

TITLE	Tuition Savings for Student Taxpayers

Provide a brief, descriptive title for this request.

EXPECTED SAVINGS TO BUSINESSES AND CITIZENS	$7,650,123

What is the expected savings to South Carolina's businesses and citizens that is generated by this proposal? The savings could be related to time or money.

FACTORS ASSOCIATED WITH THE REQUEST	**Mark "X" for all that apply:**
	Repeal or revision of regulations.
	Reduction of agency fees or fines to businesses or citizens.
	Greater efficiency in agency services or reduction in compliance burden.
X	Other

METHOD OF CALCULATION	The Lander University Board of Trustees made a commitment to freeze in-state and out-of-state tuition for both undergraduate and graduate programs for four years, beginning Fall 2016. To calculate the savings to Lander students, the University took into consideration a 2% tuition increase (compounded over the now eleven years of the tuition freeze) and its actual enrollment. Had the University elected not to freeze its tuition in 2016, Lander's tuition could have been $12,356 by Fall 2026, instead, it has remained at $10,700 from Fall 2016 through Fall 2026, outliving its original vision.

Describe the method of calculation for determining the expected cost or time savings to businesses or citizens.

REDUCTION OF FEES OR FINES	The Lander University Board of Trustees made a commitment to freeze in-state and out-of-state tuition for both undergraduate and graduate programs for four years, beginning Fall 2016. Using the above calculation, Lander estimates that over the course of the last ten academic years, the University has saved students a total of $45,686,598.

Which fees or fines does the agency intend to reduce? What was the fine or fee revenue for the previous fiscal year? What was the associated program expenditure for the previous fiscal year? What is the enabling authority for the issuance of the fee or fine?

REDUCTION OF REGULATION	N/A

Which regulations does the agency intend to amend or delete? What is the enabling authority for the regulation?

	Access and affordability are two critical components to Lander's strategy. In July 2016, Lander's Board of Trustees approved a new tuition model that froze tuition for four years, and now the University has continued to hold its tuition and mandatory fees frozen for the 2026-27 year. It's an innovative move to improve access and affordability, along with allowing Lander students to graduate with less financial debt. Adopting this pricing strategy lessened the financial burden to our students, 90% of whom are South Carolina citizens.

SUMMARY

Provide an explanation of the proposal and its positive results on businesses or citizens. How will the request affect agency operations?