Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

Fiscal Year FY 2027-2028

Agency Budget Plan

FORM A - BUDGET PLAN SUMMARY

	For FY 2027-2028, my agency is (mark "X"):	
OPERATING REQUESTS *(FORM B1)*	X	Requesting General Fund Appropriations.
	X	Requesting Federal/Other Authorization.
		Not requesting any changes.

	For FY 2027-2028, my agency is (mark "X"):	
NON-RECURRING REQUESTS *(FORM B2)*	X	Requesting Non-Recurring Appropriations.
		Requesting Non-Recurring Federal/Other Authorization.
		Not requesting any changes.

	For FY 2027-2028, my agency is (mark "X"):	
CAPITAL REQUESTS *(FORM C)*	X	Requesting funding for Capital Projects.
		Not requesting any changes.

	For FY 2027-2028, my agency is (mark "X"):	
PROVISOS *(FORM D)*		Requesting a new proviso and/or substantive changes to existing provisos.
		Only requesting technical proviso changes (such as date references).
	X	Not requesting any proviso changes.

Please identify your agency's preferred contacts for this year's budget process.

	Name	***Phone***	***Email***
PRIMARY CONTACT:	Christine Brown	(843) 792-2864	smallsch@musc.edu
SECONDARY CONTACT:	Susie Edwards	(843) 792-2853	edwardss@musc.edu

I have reviewed and approved the enclosed FY 2027-2028 Agency Budget Plan, which is complete and accurate to the extent of my knowledge.

	Agency Director	***Board or Commission Chair***
SIGN/DATE:	09/28/2026	09/28/2026
TYPE/PRINT NAME:	David J. Cole, M.D., FACS	Charles W. Schulze

This form must be signed by the agency head – not a delegate.

Agency Name:	Medical University Of South Carolina
Agency Code:	H510
Section:	23

BUDGET REQUESTS			FUNDING					FTES				
Priority	Request Type	Request Title	State	Federal	Earmarked	Restricted	Total	State	Federal	Earmarked	Restricted	Total
1	B1 - Recurring	Competitive Workforce and Operational	30,343,317	0	0	0	30,343,317	0.00	0.00	0.00	0.00	0.00
2	C - Capital	Comprehensive Cancer Hospital	175,000,000	0	0	0	175,000,000	0.00	0.00	0.00	0.00	0.00
3	B1 - Recurring	Rural Cancer Cure Initiative	10,000,000	0	0	0	10,000,000	0.00	0.00	0.00	0.00	0.00
4	C - Capital	Campus Renewal	56,889,950	0	0	0	56,889,950	0.00	0.00	0.00	0.00	0.00
5	B2 - Non-Recurring	Catawba Dental GME Program	5,000,000	0	0	0	5,000,000	0.00	0.00	0.00	0.00	0.00
6	B1 - Recurring	Additional Positions	0	0	0	0	0	0.00	4.00	273.00	0.00	277.00
7	B1 - Recurring	Federal Fund Changes: Request in Spending Authority	0	19,400,000	0	0	19,400,000	0.00	0.00	0.00	0.00	0.00
8	B1 - Recurring	Other Fund Changes: Request in Spending Authority	0	0	10,000,000	0	10,000,000	0.00	0.00	0.00	0.00	0.00
TOTALS			277,233,267	19,400,000	10,000,000	0	306,633,267	0.00	4.00	273.00	0.00	277.00

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	**1** *Provide the Agency Priority Ranking from the Executive Summary.*
TITLE	**Competitive Workforce and Operational** *Provide a brief, descriptive title for this request.*
AMOUNT	**General: $30,343,317** **Federal: $0** **Other: $0** **Total: $30,343,317** *What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.*
NEW POSITIONS	**0.00** *Please provide the total number of new positions needed for this request.*

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
X	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
X	IT Technology/Security related
X	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

Strategy Supported

This funding request directly supports Goal 1 of the University's Accountability Report: "Preserve and optimize human life in South Carolina and beyond by effectively educating health care professionals and biomedical scientists." It also aligns with the OneMUSC Strategic Plan, particularly the focus area to "Reshape the Future Workforce" by anticipating and meeting workforce demands, expanding opportunities for professional development, and preparing the next generation of health care providers to serve South Carolina.

How the Request Advances the Strategy

As the state's only comprehensive academic health system, MUSC remains poised to address the health care workforce crisis in South Carolina. This state investment addresses the increased cost of delivering a high-quality education for our increased number of in-state students, without raising in-state tuition. Keeping South

Carolinians in-state for their medical education directly correlates to the number of employees entering the state's health care workforce.

How the Use of Funds Will Be Evaluated

The effectiveness of this investment will be evaluated through the University's established budgetary and performance monitoring processes. Funds will be incorporated into college and departmental operating budgets and reviewed through monthly budget-to-actual reporting and oversight processes. Outcomes will also be reflected in MUSC's ability to maintain educational affordability, support student enrollment and success, and continue advancing its mission of educating the health care workforce needed to improve health outcomes across South Carolina.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

Recipients of the Funds

Funds will support MUSC's six colleges and other instructional and mandated operating costs. The primary beneficiaries are South Carolina students and families through continued tuition affordability.

Method of Allocation

Funds will be allocated through the University's established budgeting process based on approved operating needs. If fully funded, MUSC intends to maintain current in-state tuition and mandatory fee levels across all six colleges while supporting South Carolina's health care workforce needs.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

To maintain the quality and continuity of operations across MUSC's six colleges, we respectfully request funding to address projected cost increases for Fiscal Year 2028, as calculated using the Higher Education Price Index (HEPI) methodology.

Operating Costs:

The HEPI projection of 3.6% reflects anticipated inflationary pressures across key operational categories. Based on the FY27 budget, the following increases are expected:

- Purchased Services: +$16.4 million
- Supplies: +$2.50 million
- Utilities/Insurance: +2.3 million
- Leases: +$1.1 million
- These adjustments total $22.3 million, ensuring MUSC can sustain essential services without compromising educational delivery or operational efficiency.

JUSTIFICATION OF REQUEST	
	Personnel Costs: To support MUSC's workforce and remain competitive in recruitment and retention, we are requesting funding for 2% Cost of Living Adjustment (COLA) that was included in the FY 2026-27 State budget, net of state support. This results in a personnel cost increase of $8.1 million, excluding College of Medicine faculty. Total Funding Request: The combined projected increase for FY28 is $30.3 million, which will be incorporated into MUSC's operating budget and monitored through the institution's monthly budget-to-actual review process. This funding is critical to the following: • Preserve affordability for South Carolina students by avoiding tuition increases. • Maintain operational stability across MUSC's colleges. • Support faculty and staff through competitive compensation and benefits. • Advance MUSC's mission to educate health care professionals and biomedical scientists in service to the state.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

3

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Rural Cancer Cure Initiative

Provide a brief, descriptive title for this request.

AMOUNT

General: $10,000,000

Federal: $0

Other: $0

Total: $10,000,000

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
X	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
	Education, Training, and Human Development
X	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

MUSC is committed to delivering personalized service and cutting-edge care to South Carolina's rural communities. This allocation will accelerate the availability of potentially curative cellular therapies in rural areas by strengthening the rural clinical trials network, local infusion capacity, renovating and expanding cellular research capability, increasing CAR-T immunotherapy production, therefore supporting the rollout of additional next generation cancer therapies. The College of Nursing at MUSC will assist in creating the specialized nursing workforce needed to safely deliver cellular, gene, and other advanced biotherapies in rural communities. Training will prepare nurses to safely administer these therapies, recognize and respond to treatment-specific toxicities, and provide patient education, symptom monitoring, and coordinated care with MUSC specialty teams—delivering advanced therapies safely closer to home.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

Beneficiaries are the patients and families participating in the program.

RECIPIENTS OF FUNDS	

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	MUSC and Hollings Cancer Center are determined to ensure that all South Carolinians can access advanced clinical trials and cancer therapies close to home. As MUSC works toward designation as a National Cancer Institute (NCI) Comprehensive Cancer Center, a key priority is expanding access to cellular therapy across the state, especially in rural communities. These personalized, targeted treatments use a patient's own cells or donor cells to deliver therapies throughout the body or restore function. Funding will help accelerate the availability of potentially curative cellular therapies in rural areas by strengthening the rural clinical trials network, local infusion capacity, renovating and expanding cellular research capability, increasing CAR-T immunotherapy production, and so supporting the rollout of additional next generation cancer therapies.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	**6**

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	**Additional Positions**

Provide a brief, descriptive title for this request.

AMOUNT	**General: $0** **Federal: $0** **Other: $0** **Total: $0**

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	**277.00**

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
X	Non-mandated change in eligibility/enrollment for existing program
X	Non-mandated program change in service levels or areas
X	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
X	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request supports the mission of MUSC of preserving and optimizing human life in South Carolina and beyond and is aligned with statewide strategies around healthy families and enhancing public well-being, and with providing learning and education for our students in health-related programs.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

Internal beneficiaries are the University's colleges, programs, departments, and

RECIPIENTS OF FUNDS

development/fundraising strategic efforts. External beneficiaries are communities and patients in the Charleston area, State of South Carolina, and region.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST

A total of 277 new positions, of which are 202 faculty and 75 are classified, are needed based on projected hiring needs to support new and/or expanding clinical programs and research initiatives, such as those outlined below:	
College of Medicine	Administrative, fiscal, accounting, grant administration and programmatic support for an increased number of faculty and growth and expansion of research and clinical enterprise programs.
College of Medicine	Clinical Providers and clinical instructors (faculty) to support growth of medical and surgical services across the clinical enterprise for new outreach facilities, increased demand for telehealth activities, expansion of MUSC Health, and implementation of new clinical services.
College of Medicine	Faculty (clinical providers and researchers) to support growth of services and research programs across the college and institution in areas including cancer, cardiometabolic health, digestive diseases and disorders, neurosciences, precision medicine, pharmacology & immunology and AI.
College of Nursing	Fiscal position required due to expansion, increased enrollment, new partnerships currently underway, and to support revenue growth, faculty growth, and student growth; faculty positions required due to expansion, increased enrollment, and new partnerships currently underway; curriculum coordinator to support CON's heavy online instructional delivery component and to aid in revamping online course delivery and supporting growth; and student services coordinator position due to current recruitment to enrollment pipeline.
College of Health Professions	Faculty to support research growth in Center for Rehabilitation Research in Neurological Conditions (CRRNC), Health Sciences& Research (HS&R), and projected growth in the Doctor of Health Administration (DHA) Online program; new programs such as the Master of Science in Healthcare Information Management (MS HIM) Cyber program and the Bachelor of Science in Applied Health Intelligence and Administration (BSAHIA); and to support Speech Language Pathology (SLP) program due to grant funding initiatives; instructional design faculty to support continued growth; and additional staff in grants, communications, recruitment, and information systems to support continued growth.
College of Dental Medicine	Faculty (clinical providers) and dental assistants to support program growth and expansion of services in areas such as Reconstructive and Rehabilitation Sciences (RRS), Department of Advanced Specialty Sciences (DASS), and Department of Biomedical and Community Health Services (BCHS); fiscal position to support expansion of billing Services; and administrative coordinator to support expansion of the Innovation Lab.
College of Pharmacy	New outcomes faculty to support research growth; recruitment for two new research faculty positions; PharmD Coordinator to support growth in enrollment; and administrative support for College of Pharmacy strategic initiatives.
Hollings Cancer Center (HCC)	Growth of the HCC's clinical trials by 25% will require additional high-level support in the shape of Program Managers; enhancement of student initiatives and workforce development planning will require program coordination.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	**7**

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	**Federal Fund Changes: Request in Spending Authority**

Provide a brief, descriptive title for this request.

AMOUNT	**General: $0** **Federal: $19,400,000** **Other: $0** **Total: $19,400,000**

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	**0.00**

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
X	Non-mandated program change in service levels or areas
X	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request supports Goal 2 in MUSC's Accountability Report – "Preserve and optimize human life in South Carolina and beyond by conducting research in the health sciences." Receiving authority for this request will permit the colleges and departments to optimize their research daily processes and functions while enabling them to pursue advancements in research for the benefit of South Carolinians and beyond. Funds will be evaluated through the Grants and Contracts compliance process and the monthly budget to actual monitoring process.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

Beneficiaries are the University's Colleges, programs, departments, administrative support areas, and the State of South Carolina by meeting the needs of South Carolinians.

FUNDS	

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	This request to increase 'Federal Funds' spending authority by $19,400,000 is due to expected moderate growth in federally funded research programs and the support for the sustainability of those programs in the colleges and cancer center.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

8

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Other Fund Changes: Request in Spending Authority

Provide a brief, descriptive title for this request.

AMOUNT

General: $0

Federal: $0

Other: $10,000,000

Total: $10,000,000

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
X	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	AI Related
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request supports Goal 1 of the Accountability Report "Preserve and optimize human life in South Carolina and beyond by effectively educating health care professionals and biomedical scientists". Receiving authority for this request will permit the colleges and departments to perform dally operating processes needed to support educating health care professionals and biomedical scientists. Funds would be a part of the college operating budget evaluated through the monthly budget to actual monitoring process.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

Beneficiaries are the University's colleges, programs, departments and administrative support areas.

FUNDS	

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	This request to increase 'Other Funds' spending authority by $10,000,000 is due to projected increases in clinical operations to support the growth of medical and surgical services resulting in instructional, clinical and research program growth. The majority of the request is related to healthcare operations through the colleges at MUSC Enterprise and is funded by clinical contracts from the hospitals.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM B2 – NON-RECURRING OPERATING REQUEST

AGENCY PRIORITY

5

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Catawba Dental GME Program

Provide a brief, descriptive title for this request.

AMOUNT

$5,000,000

What is the net change in requested appropriations for FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
X	Non-mandated program change in service levels or areas
X	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	AI Related
X	HR/Personnel Related
	Request for Non-Recurring Appropriations
	Request for Federal/Other Authorization to spend existing funding
	Related to a Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request supports Goal 1 in MUSC's Accountability Report – "Preserve and optimize human life in South Carolina and beyond by effectively educating health care professionals and biomedical scientists." Receiving authority for this request will enable the institution to operate a GME program focused on further training dentists in the Lancaster community while filling a gap in needed services for the area.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

Beneficiaries are the GME program participants and the patients and families of the dental clinic in Lancaster.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon

predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	MUSC is seeking one-time startup support to establish a Graduate Medical Education dental program and community dental clinic adjacent to Lancaster Medical Center. The program will expand access to dental care while training post-graduate dentists through MUSC's College of Dental Medicine. Funding will support renovation and dental equipment for an existing MUSC-owned facility. Following this initial investment, the program is designed to be self-sustaining, generating patient-care and GME tuition revenue while providing a lasting source of dental services and trained providers for Lancaster and the surrounding region.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM C – CAPITAL REQUEST

AGENCY PRIORITY	2

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Comprehensive Cancer Hospital

Provide a brief, descriptive title for this request.

AMOUNT	$175,000,000

How much is requested for this project in FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY	CPIP is not applicable to this project as this project is managed by MUSC Health.

Identify the project's CPIP plan year and priority number, along with the first year in which the project was included in the agency's CPIP. If not included in the agency's CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency's contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS	The MUSC Health Board of Trustees passed a binding resolution approving the project on April 11, 2025. Additional approvals from JBRC, SFAA and HUD will be addressed as required at the appropriate time. JBRC/SFAA approvals are required because of the HUD funding. The project is entirely under MUHA purview, otherwise exempt from the PIP process. MUHA (not MUSC) will be the requesting entity. MUSC will receive the funds from the state and reflect it as a pass-through to MUHA in the MUSC budget.

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY	The MUSC Health Board of Trustees approved $25 million in capital funds in FY 2026 to support enabling work and initial design preparation for the Comprehensive Cancer Hospital. As with all major capital projects, MUSC Health engages in an extensive financial feasibility study to model the operating margin impacts and return on investment (ROI) for new initiatives. While that process is still actively underway, MUSC Health anticipates a strong ROI from this project, which it will reinvest in expanding high quality care to citizens of South Carolina. Given the scope of the project, MUSC Health will need to secure long-term financing to support the construction of the facility. The Comprehensive Cancer Hospital represents the largest component of MUSC Health's capital investment strategy over the next several years. As such, receiving State appropriations for the Comprehensive Cancer Hospital would give MUSC Health the ability to deploy operating funds and debt capacity earmarked for this project to other critical needs across the state much more rapidly. Additionally, MUSC Health will actively seek out philanthropic sources to offset the cost burden of the project. MUSC Health has engaged a world class design build firm and expects the useful life of the project to be well over 60 years.

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency's expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

SUMMARY

MUSC and Hollings Cancer Center are deeply grateful for the life changing support of Governor McMaster and the South Carolina General Assembly for its historic $175 million investment in the Fiscal Year 2026-27 state budget creating the new Comprehensive Cancer Hospital. This landmark commitment brings MUSC significantly closer to opening the new hospital in April 2030 and represents a critical milestone in Hollings Cancer Center's pursuit of National Cancer Institute (NCI) Comprehensive Cancer Center designation. Progress on this transformative project is already underway, with MUSC moving forward with preliminary site work, including demolition, utility relocation, and procurement of long-lead construction materials, while design development continues. The new state-of-the-art hospital will serve as the hub of MUSC's statewide cancer strategy, expanding access to advanced, patient-centered cancer care, innovative therapies and cutting-edge clinical trials while strengthening partnerships with communities and providers across South Carolina. With the partnership of state leaders and continued institutional and philanthropic investment, MUSC is building the infrastructure necessary to transform cancer care and research and position South Carolina as a national leader in the fight against cancer.

It is recognized that the Medical University of South Carolina is South Carolina's only comprehensive academic health sciences system with a purpose to preserve and optimize human life in South Carolina and beyond. MUSC Hollings Cancer Center (HCC) has been awarded a third consecutive five-year Cancer Center Support Grant from the National Cancer Institute and intends to pursue NCI designated Comprehensive Cancer Center status in the 2028 renewal cycle.

Achieving Comprehensive Cancer Center status requires substantial and sustained institutional commitment, including significant clinical infrastructure; and MUSC recognizes the urgent need to expand and modernize MUSC's cancer care infrastructure to meet the growing burden of cancer care in South Carolina, one of the most cancer-affected states in the nation. The comprehensive cancer designation application requires state investment and would be the only such designation in the state.

The construction of a new Comprehensive Cancer Hospital will position MUSC to achieve NCI-designated Comprehensive Cancer Center status, elevate the quality and accessibility of cancer care for all South Carolinians, and affirm MUSC's leadership in driving innovation and excellence in oncology across the state and beyond, enabling HCC to provide the highest level of cancer care to its patients in accordance with MUSC's mission and purpose.

This project will enable MUSC and MUSC Health to initiate the planning and construction of a new, state-of-the-art Comprehensive Cancer Hospital in Charleston, South Carolina, which will provide next level, one-stop, patient-centric integrated inpatient and outpatient cancer services. Services will include, but are not limited to: Surgery, step-down unit, inpatient and outpatient BMT, all necessary imaging (i.e., MRI & PET scanning), pathology and laboratory, chemo and radiation therapy, pharmacy, a Phase 1 clinic, pain management, palliative care, urgent care, clinical trials and development and advancement of investigational drugs and therapies and community teaching.

With the opening of the new Comprehensive Cancer Hospital in 2030, the existing Hollings Cancer Center building will be dedicated to expanded research space. This investment is crucial for South Carolina, as it facilitates the development of life-saving treatments, attracts top-tier scientists and jobs, and advances innovations to reduce the state's cancer burden and mortality rates. Clinical research facilities will be integrated into the new cancer hospital to provide all patients with access to the latest available cancer treatment regimens.

As South Carolina's only NCI-designated cancer center, Hollings translates laboratory discoveries into patient care that benefits people across the state and beyond. More than 230 research members drive a $50M+ research portfolio and lead over 200 clinical trials—many unavailable elsewhere in South Carolina. As one of just 73 NCI-designated centers nationwide, Hollings continues to draw leading cancer investigators from across the country, solidifying its role as a hub of innovation, discovery, and patient impact.

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM C – CAPITAL REQUEST

AGENCY PRIORITY	4

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Campus Renewal

Provide a brief, descriptive title for this request.

AMOUNT	$56,889,950

How much is requested for this project in FY 2027-2028? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY	These items are not currently on the Plan Year 2026 CPIP due to project unit pricing. If we do not receive appropriated state funds to support these projects, they will be prioritized and funded as internal deferred maintenance dollars are made available through our annual budgeting process.

Identify the project's CPIP plan year and priority number, along with the first year in which the project was included in the agency's CPIP. If not included in the agency's CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency's contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS	Future approval from Board of Trustees at the appropriate time.

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY	The projects consist of all identified FY27 and FY28 deferred maintenance needs, less the $4.7 million allocated for FY27 deferred maintenance expense. The projects are classified as Tier 1 needs, representing immediate requirements to address critical life safety risks, maintain continuity of patient care and research operations, preserve essential infrastructure, and support other mission-critical functions. Existing investments include annual deferred maintenance funding and the FY27 allocation of $4.7 million to address the highest-priority needs. Additional funding will be required in future fiscal years to address the projected 5-year deferred maintenance need of $253.6M. Future requests are anticipated through the institution's normal capital and operational planning processes, with funding sources to be identified through approved capital allocations and other available institutional funding mechanisms. The benefit of these investments is the reduction of deferred maintenance liabilities, mitigation of operational and regulatory risks, improvement of infrastructure reliability, and avoidance of unplanned system failures that could negatively impact patient care, research, and academic activities. While some projects may result in modest decreases in routine maintenance costs, they are expected to generate long-term cost avoidance through reduced emergency repairs, improved equipment performance, and extended asset life. Any associated operating costs will be funded through existing departmental operating budgets. The expected useful life of the improvements varies by asset type but generally ranges from 15 to 40 years, consistent with industry standards for building systems, utility infrastructure, and facility-related capital investments.

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency's expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings?

What is the expected useful life of the capital improvement?

SUMMARY

The projects address critical deferred maintenance needs associated with Mechanical, Electrical, and Plumbing (MEP) infrastructure across the campus. These assets support essential operations, including life safety systems, clinical and patient care environments, research facilities, vivarium operations, and other mission-critical functions. Many of the systems identified have reached or exceeded their expected service life, increasing the risk of equipment failure, service interruptions, regulatory compliance concerns, and unplanned operational disruptions.

Implementation of these projects will provide for the repair, replacement, and modernization of critical infrastructure necessary to maintain a safe, reliable, and resilient environment for patients, staff, students, researchers, and visitors. The investments will reduce deferred maintenance liabilities, mitigate operational and life safety risks, improve system reliability and maintainability, and support continuity of care and research activities. Additionally, these improvements will position the campus to accommodate future growth, evolving programmatic needs, and emerging technologies while preserving the long-term value of institutional assets.

Failure to complete these projects would increase the likelihood of infrastructure failures that could adversely impact patient care, research operations, regulatory compliance, and overall institutional effectiveness. As such, these projects represent Tier 1 priorities and are necessary to sustain MUSC's core mission and strategic objectives.

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM E – AGENCY COST SAVINGS AND GENERAL FUND REDUCTION CONTINGENCY PLAN

TITLE	Agency Cost Savings and General Fund Reduction Contingency Plan
AMOUNT	$5,629,708 *What is the General Fund 3% reduction amount? This amount should correspond to the reduction spreadsheet prepared by EBO.*
ASSOCIATED FTE REDUCTIONS	Agency Cost Savings and General Fund Reduction Contingency Plan *How many FTEs would be reduced in association with this General Fund reduction?*
PROGRAM / ACTIVITY IMPACT	While no individual programs or activities have been earmarked for General Fund support, MUSC strategically allocates these funds to cover salaries, employee benefits, and designated special items. This approach ensures that core institutional functions remain stable and uninterrupted. In response to budgetary constraints, MUSC's financial plan is designed to absorb reductions without compromising existing staff employment. Importantly, this strategy preserves all special items, reflecting the University's commitment to responsible fiscal management and continuity of service to the citizens of South Carolina. *What programs or activities are supported by the General Funds identified?*
SUMMARY	In response to a reduction in General Fund support, MUSC will prioritize the protection of existing employees by implementing cost-saving measures across administrative and support functions. These measures include: • Restricting the replacement of nonessential vacant positions, ensuring that only critical roles are filled. • Limiting the hiring of temporary staff, thereby reducing short-term personnel expenditures. These actions are designed to minimize disruption to core services while maintaining MUSC's commitment to workforce stability and operational efficiency. The University remains focused on preserving its ability to deliver high-quality education, research, and health care services to the citizens of South Carolina.

Please provide a detailed summary of service delivery impact caused by a reduction in General Fund Appropriations and provide the method of calculation for anticipated reductions. Agencies should prioritize reduction in expenditures that have the least significant impact on service delivery.

AGENCY COST SAVINGS PLANS

While MUSC cannot precisely quantify the cost savings at this time, the University is committed to implementing targeted strategies that promote fiscal responsibility and operational efficiency. These include:

• Advancing energy management initiatives and working with utility providers to reduce consumption and costs, alongside efforts to decrease the institution's leased space footprint.

• Renegotiating contracts where feasible to secure more favorable terms and reduce recurring expenditures.

• Evaluating and restructuring shared services across the MUSC enterprise to eliminate redundancies and leverage economies of scale.

These measures are designed to maximize the impact of existing resources, minimize disruption to core services, and ensure MUSC continues to serve the citizens of South Carolina effectively and efficiently.

What measures does the agency plan to implement to reduce its costs and operating expenses by more than $50,000? Provide a summary of the measures taken and the estimated amount of savings. How does the agency plan to repurpose the savings?

Agency Name:	Medical University Of South Carolina		
Agency Code:	H510	Section:	23

FORM F – REDUCING COST AND BURDEN TO BUSINESSES AND CITIZENS

TITLE	Savings and Efficiency Improvements through Joint Procurements at MUSC

Provide a brief, descriptive title for this request.

EXPECTED SAVINGS TO BUSINESSES AND CITIZENS	The Medical University of South Carolina and MUSC Health, guided by the OneMUSC Strategic Plan, have identified transformative opportunities to streamline operations and deliver meaningful cost savings to South Carolina taxpayers. This strategic plan, launched in 2024 to mark MUSC's 200th anniversary, sets forth bold 20-year aspirational goals: • South Carolina will rank in the top 20 nationally for health outcomes. • MUSC will become a top 20 academic health system in the nation. To achieve these goals, MUSC is evolving through three strategic focus areas: • Empowering Healthy Communities – by expanding access to education, research, and care, and eliminating health disparities. • Driving Innovation and Health Transformation – by doubling research funding, embracing clinical trial innovation, and stimulating the state's economy. • Reshaping the Future Workforce – by cultivating engagement, professional growth, and readiness to meet future demands. A key enabler of this transformation is the Enterprise-wide approach to service delivery and procurement. By reorganizing across institutional boundaries, MUSC and MUSC Health have reduced duplication, standardized processes, and improved service quality. In areas such as Information Technology, Risk Management, and Engineering and Facilities, shared services and coordinated procurement have proven that separate purchasing is neither financially nor operationally efficient. To fully realize these efficiencies, MUSC and MUSC Health respectfully request legislative authorization for an exemption from the State Procurement Code for Enterprise-wide procurements of goods and services in these domains. This exemption would allow the University to: • Renegotiate contracts for better terms across the enterprise, • Leverage shared services to reduce costs and improve consistency, • And remain agile in responding to emerging opportunities and operational needs unique to a healthcare and academic institution.

This flexibility is essential to sustaining MUSC's mission to preserve and optimize human life in South Carolina and beyond, while ensuring responsible stewardship of public funds and advancing the goals of the OneMUSC Strategic Plan.

What is the expected savings to South Carolina's businesses and citizens that is generated by this proposal? The savings could be related to time or money.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
X	Repeal or revision of regulations.
	Reduction of agency fees or fines to businesses or citizens.
X	Greater efficiency in agency services or reduction in compliance burden.
	Other

METHOD OF CALCULATION

MUSC has identified a strategic opportunity to reduce per-transaction costs and improve procurement efficiency by leveraging Enterprise-wide purchasing of goods and services that are commonly used across the University and MUSC Health.

By consolidating procurement for shared needs—such as technology, facilities, and risk management—MUSC can eliminate duplicative processes, negotiate stronger contract terms, and maximize taxpayer value through coordinated purchasing strategies.

This approach aligns with the goals of the OneMUSC Strategic Plan, which emphasizes operational excellence and responsible stewardship of public resources

Describe the method of calculation for determining the expected cost or time savings to businesses or citizens.

REDUCTION OF FEES OR FINES

No fees or fines are associated with this request.

Which fees or fines does the agency intend to reduce? What was the fine or fee revenue for the previous fiscal year? What was the associated program expenditure for the previous fiscal year? What is the enabling authority for the issuance of the fee or fine?

REDUCTION OF REGULATION

Under current provisions of the State's Procurement Code, MUSC is unable to fully implement enterprise-wide procurement strategies that would enhance efficiency and reduce costs. These restrictions limit the University's ability to jointly procure goods and services across its academic and clinical entities—even when such coordination would yield clear financial and operational benefits.

To enable MUSC to pursue these cost-saving opportunities, we respectfully request either a targeted exemption from the State Procurement Code or a legislative amendment that would authorize enterprise-wide procurement for shared services and resources.

This flexibility is essential to advancing the goals of the OneMUSC Strategic Plan, improving taxpayer value, and supporting MUSC's mission to serve the citizens of South Carolina.

Which regulations does the agency intend to amend or delete? What is the enabling authority for the regulation?

The Medical University of South Carolina (MUSC), guided by its OneMUSC Strategic Plan, is committed to reducing internal barriers and streamlining operations across its enterprise —which includes the University and MUSC Health.

This integrated approach is designed to eliminate redundancies, standardize processes, and reduce costs, all while enhancing service delivery. Currently, duplicative operations across these entities drive up expenses and limit efficiency. By aligning services and resources, MUSC aims to maximize taxpayer value and improve outcomes for the patients and communities we serve.

These efforts directly support MUSC's long-term strategic goals to:

Become a top 20 academic health system nationally, and help South Carolina achieve top 20 health outcomes over the next 20 years.

SUMMARY

Legislative support for enterprise-wide flexibility—particularly in procurement and shared services— will be essential to realizing these goals and ensuring responsible stewardship of public resources.

Provide an explanation of the proposal and its positive results on businesses or citizens. How will the request affect agency operations?